Travel and Tourism after Coronavirus

New Consumer Values Reshaping the Industry

Caroline Bremner, Head of Travel Research



Overview

Macro scenarios

Tourism impacts

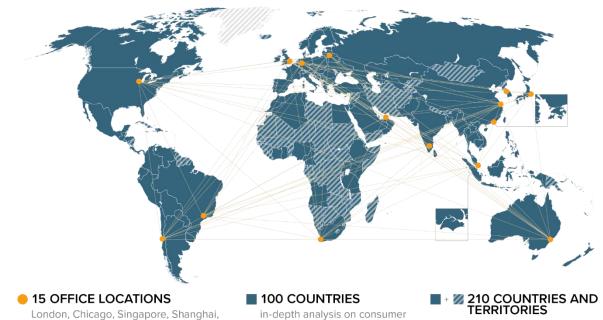
Consumer behaviour shifts

Trends to watch

The new normal



Euromonitor International network and coverage



goods and service industries

Vilnius, Santiago, Dubai, Cape Town,

Hong Kong, Seoul and Düsseldorf

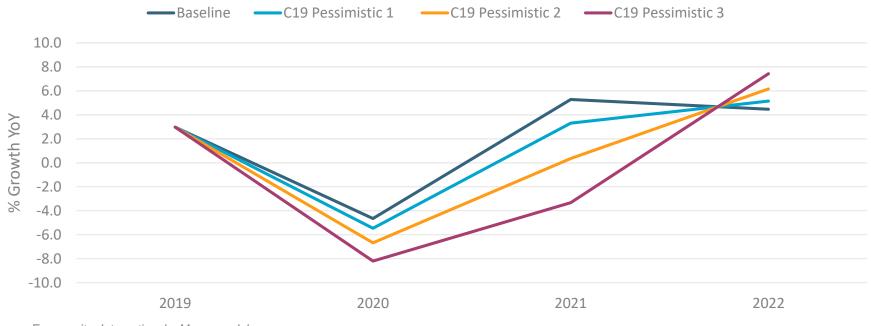
Tokyo, Sydney, Bangalore, São Paulo,

demographic, macro- and socio-economic data on consumers and economies



World economy -4.6% growth in 2020 as enter global recession

Global Real GDP % Growth 2019-2022

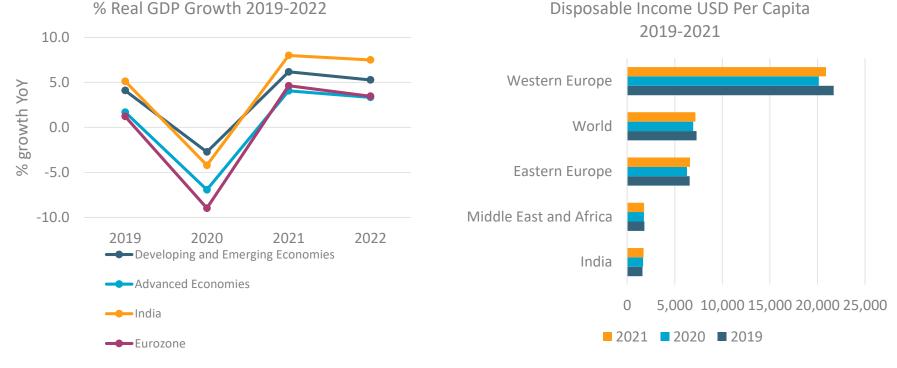


Source: Euromonitor International – Macro model Note: Updated 29 June 2020

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Western Europe the worst hit region with consumers reining in spending



Source: Euromonitor International – Macro Model © Euromonitor International



Tourism impacts



Global travel shutdown

Image source: https://www.iata.org/

100%

Travel bans or restrictions in 2020 (UNWTO)

-95%

Air passenger demand drop in April 2020 (IATA) X2 Unemployment in the EU 2020(OECD)



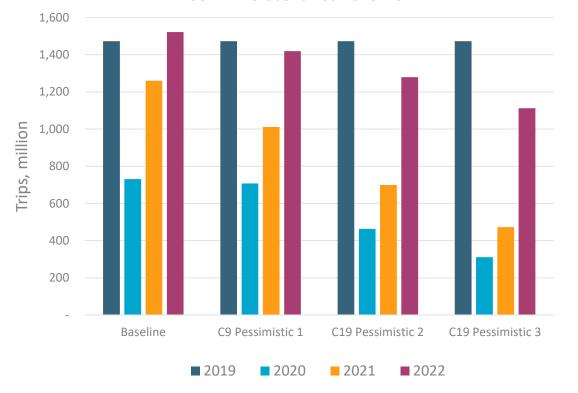
-50% Best case – world arrivals % growth 2020

-80% Worst case – world arrivals % growth 2020

B Number of years to recover to pre-crisis levels, minimum







Biggest declines forecast for cruise and package holidays, taking several years to recover



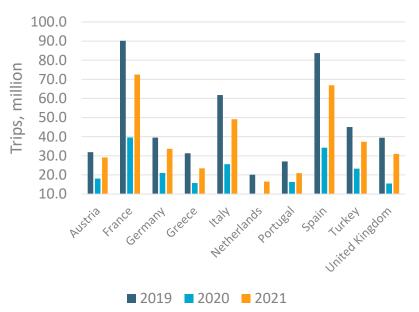
Source: Euromonitor International, provisional data

Note: Combined sales of Europe, Middle East, Africa and India

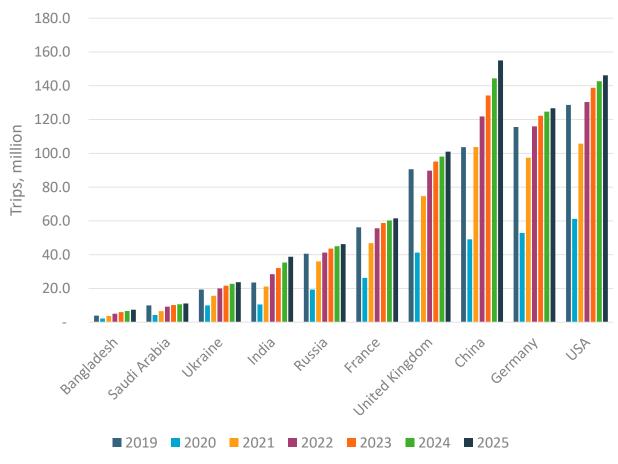
Western Europe – moving cautiously out of lockdown

| March | Europe becomes the epicenter of the pandemic EU closes its borders to all but essential travel Temporary suspension of landing slot rules |
|-------|---|
| April | •Roadmap for lifting travel and tourism restrictions |
| May | •Restriction extended |
| June | Partial and gradual phased lifting of travel restrictions Mid June opening of internal borders Re-open EU Recovery plan puts Green Deal at Centre |
| July | 1 July – reopening of external borders to 14 countries excluding US, Brazil and Russia Tourism seen as a means of economic recovery |

Leading Western Europe Destinations Arrivals 2019-2021







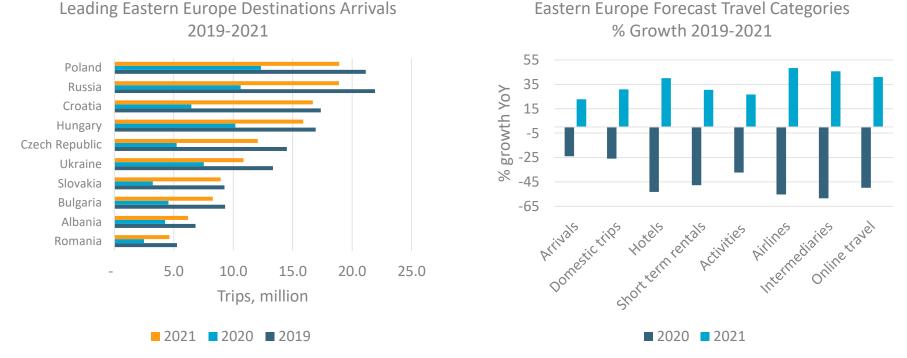
Leading Outbound Source Markets to EMEAI 2019-2025

China – 1 year recovery by 2021 to pre-crisis levels

Slow UK, France, Saudi Arabia – 4 years recovery by 2023

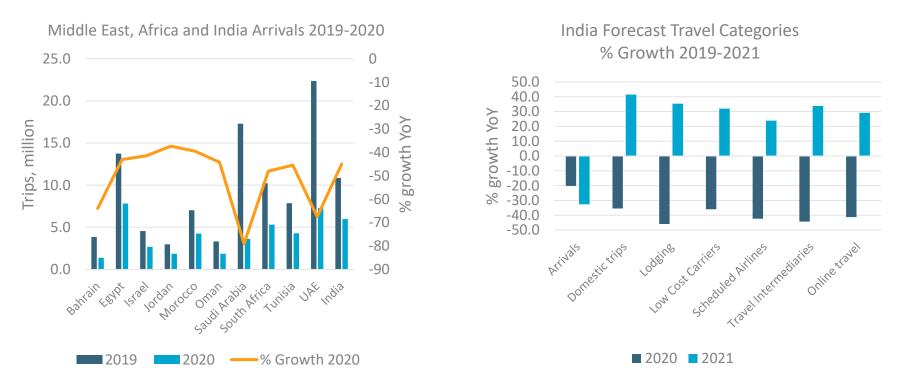


Eastern Europe – establishing travel bubbles



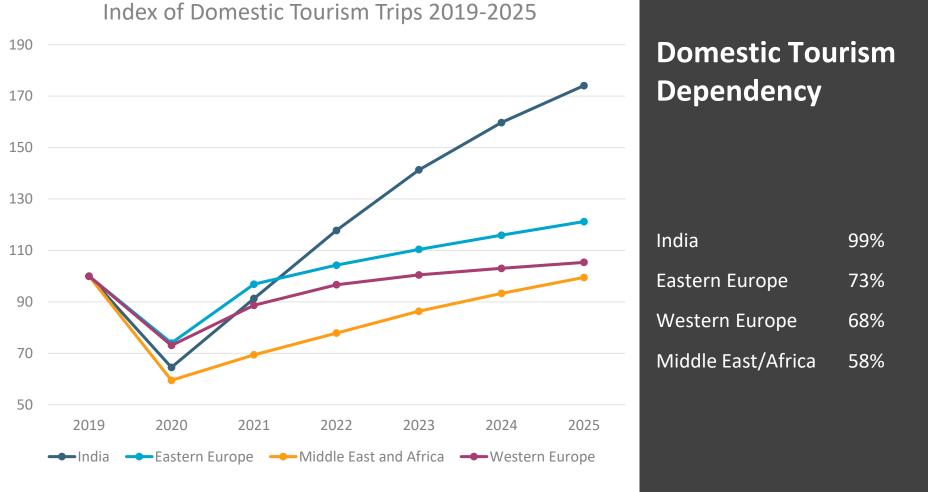


Middle East, Africa and India











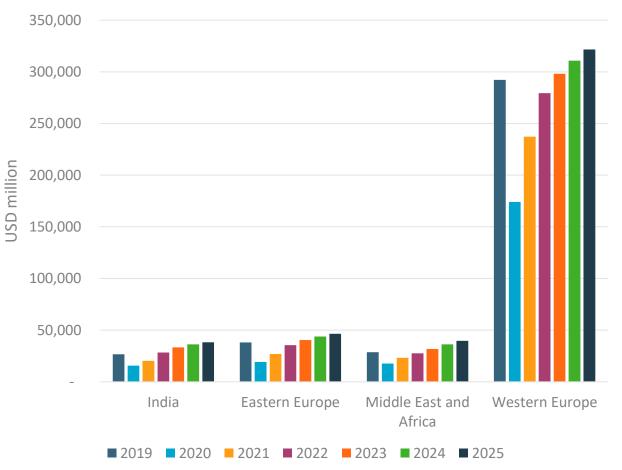


Global Financial Crisis Recovery Times

| | Inbound | Business | Leisure | Domestic | | Short term | | Low cost | | Package | | Attractions & | |
|-------------|----------|-----------|-----------|-----------|-------------|------------|----------|-----------|----------------|-------------|-----------|---------------|---------------|
| | arrivals | receipts | receipts | trips | Hotels | rentals | Airlines | carriers | Intermediaries | holiday | Cruise | experiences | Online travel |
| Western | | | | | | | | | | | | No receivery | |
| Europe | 4 years | 8 years | 6 years | 8 years | No recovery | 6 years | 4 years | No impact | No recovery | No recovery | No impact | No recovery | No impact |
| Eastern | | | | | | | | | | | | | |
| Europe | 3 years | 4 years | 4 years | No impact | 5 years | 7 years | 3 years | No impact | 5 years | No impact | 10 years | 8 years | No impact |
| Middle | | | | | | | | | | 0.00000 | | No receivery | |
| East/Africa | 3 years | No impact | No impact | 5 years | 10 years | No impact | 5 years | No impact | 10 years | 8 years | 7 years | No recovery | No impact |



Online Travel Sales 2019-2025



Important travel features:

- ✓ Search engines (58%)
- Family recommendations (55%)
- ✓ Free cancellations (54%)
- ✓ Easy site navigation (47%)
- ✓ Digital wallet checkout (43%)
- ✓ Free upgrades (42%)

Source: Digital Consumer Survey June 2020



Source: Euromonitor International, provisional data

Source market priorities

Q. - What attributes do your customers most value from your travel company or organization?

| | US | China | Germany | UK |
|------------------------------------|-----|-------|---------|-----|
| Safe destination | 56% | 58% | 56% | 70% |
| Authentic & local experiences | 64% | 58% | 63% | 70% |
| Value for money | 56% | 63% | 50% | 58% |
| Unique travel experiences | 52% | 68% | 47% | 48% |
| Cultural immersion | 44% | 47% | 38% | 45% |
| Immersion in nature | 28% | 32% | 31% | 39% |
| Rest & relaxation | 36% | 32% | 44% | 39% |
| Curated & personalised experiences | 40% | 32% | 38% | 36% |
| Give back | 36% | 37% | 34% | 33% |
| Adventure | 28% | 42% | 22% | 30% |
| Sustainable with minimal impact | 24% | 32% | 28% | 21% |
| Holistic wellness | 20% | 5% | 19% | 15% |
| Digital detox | 16% | 11% | 16% | 12% |



COVID-19 a priority but improving the customer journey is top priority

| | US | China | Germany | UK |
|--|-----|-------|---------|-----|
| Improving the customer journey and user experience | 61% | 59% | 64% | 68% |
| Integrating new technologies | 55% | 63% | 62% | 58% |
| Creating a consistent brand experience across channels | 53% | 6 47% | 64% | 54% |
| Enhancing customer service | 55% | 69% | 53% | 53% |
| Becoming consumer centric | 51% | 6 47% | 43% | 46% |
| Providing information and advice to customers about COVID-19 | 45% | 6 31% | 53% | 46% |
| Co-creating new products and services with consumers | 33% | 6 31% | 42% | 42% |
| Building mobile presence | 39% | 6 31% | 38% | 42% |
| Shifting from physical to online platforms | 49% | 53% | 40% | 34% |
| Enhancing cybersecurity | 33% | 6 31% | 34% | 32% |
| Deepening customer loyalty programmes | 35% | 6 38% | 34% | 31% |
| Diversifying payment options | 18% | 6 34% | 23% | 17% |
| Other | 2% | 6 0% | 4% | 2% |

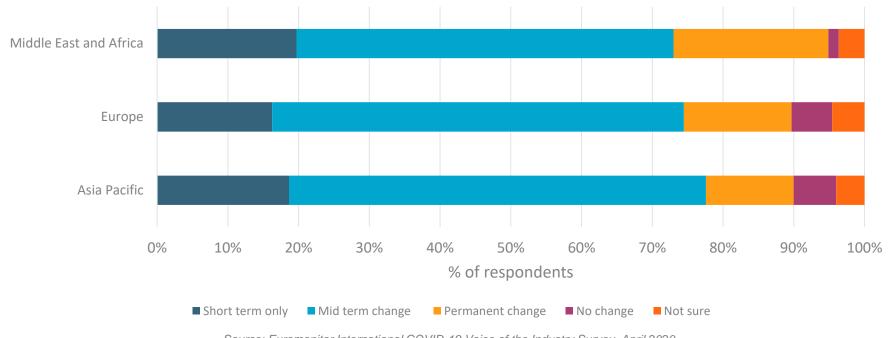






Reduced consumer spending in the mid term, with Middle East Africa longer impact

Anticipated Changes to Consumer Spending Behaviour – Spending Less, April 2020



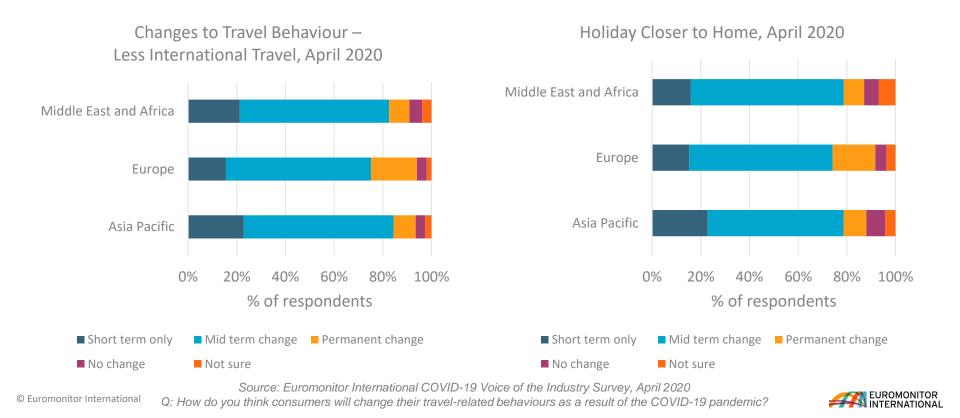
Source: Euromonitor International COVID-19 Voice of the Industry Survey, April 2020

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Q: How do you think consumers will change their shopping and spending behaviour as a result of the COVID-19 pandemic?



Changes in travel behavior with consumers staying closer to home



64% of global consumers are worried about climate change

| Lifestyles Survey 2020 | UK | France | Germany | Italy | Spain | Russia | India | UAE | Saudi Arabia | South Africa |
|---------------------------|------|--------|---------|-------|-------|--------|-------|------|-----------------|-----------------|
| I am worried about | | | | | | | | | | |
| climate change | 63.0 | 68.5 | 57.9 | 71.4 | 75.3 | 58.0 | 80.4 | 66.0 | 54.9 | 68.7 |
| Buy from brands | | | | | | | | | | |
| aligned with my | 21.1 | 24.2 | 24.0 | 24.7 | 20.2 | 21.6 | 22.1 | 24.0 | | 20.2 |
| social and political | 21.1 | 24.3 | 24.0 | 24.7 | 28.3 | 31.6 | 33.1 | 34.0 | 44.4 | 29.2 |
| views | | | | | | | | | | |
| Have a positive | | | | | | | | | | |
| impact through my | 61.0 | 65.3 | 57.2 | 70.1 | 67.0 | 59.7 | 80.5 | 69.9 | 70.3 | 70.9 |
| daily actions | | | | | | | | | | |
| I feel good buying | | | | | | | | | | |
| eco/ethical | | | | | | | | | | |
| products | 16.4 | 18.5 | 29.0 | 23.0 | 27.8 | 30.1 | 35.8 | 28.7 | 33.1 | 26.0 |

Source: Euromonitor International Lifestyles survey2020, conducted during January-February 2020, n: 41,231

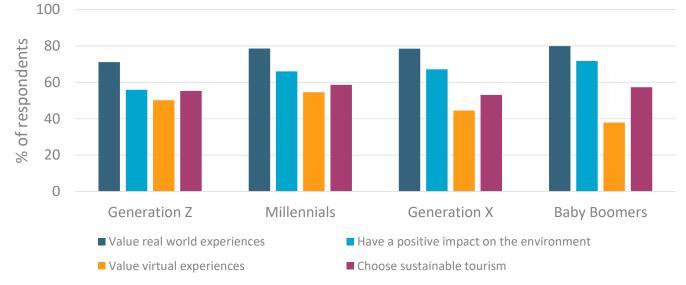
+9.6% worried about climate change (2015-2020) +10.2%

think they can make a difference with their choices and actions (2015-2020)

+3.4% feel good buying eco and ethical products (2015-2020)



Consumer Values by Generation – Europe, Middle East & Asia Pacific Combined 2020



Source: Euromonitor International – Consumer Survey 2020

Closing the gap between experiences and sustainability

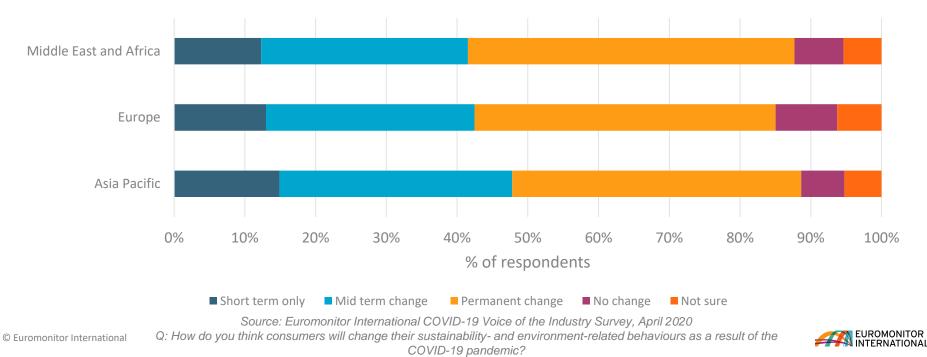
77% of global consumers value real world experiences

Gen Z exhibited a stronger penetration of sustainable travel experiences Gap to narrow as desire to have a positive impact increases



New and permanent focus on brand social responsibility – putting people at the heart

Changes to Consumer Sustainability Behaviour – Increased Importance of How Companies Treat Customers and Employees, April 2020







Immersive experiences – the Faroe Islands

- An autonomous archipelago in the Atlantic Ocean, under the jurisdiction of Denmark
- Like the rest of the world, the Faroe Islands have closed their doors to visitors and introduced remote tourism
- Visitors are able to remote control one of the locals, giving commands such as run or jump whilst exploring with a Go-Pro
- In a world of zero travel, immersive virtual reality experiences are being offered to entice future visitors



Brands with purpose – Marriott

- Marriott reporting a drop in occupancy by 90% in April 2020
- Launched Marriott on Wheels, a food delivery service, in India to provide food to local communities
- Also donated rooms to healthcare workers and provided essential supplies like cleaning products and masks
- Hospitality is a highly human experience, and Marriott has put people at the heart of its pandemic response



Climate positive - Svart Hotel

- First Powerhouse hotel in the Arctic Circle
- Cutting edge circular design
- 85% less energy
- Produce more energy than will use over 60 years
- Minimal footprint on environment





Green digitalization - Red Sea Development project

- Covers 90 islands. Phase one of the project is due for completion in 2022 and finalisation in 2030, including 14 luxury hotels
- Sustainability is at the heart of its destination management, using 100% renewable energy and zero plastic
- Virtual concierge using AI, AR/VR, IoT sensors and biometrics to deliver personalised, guilt-free experiences
- The use of personal carbon trackers to monitor and measure each visitor's personal impact



Guilt free mobility – Uber Air

- Uber Air next gen urban mobility with electric vertical takeoff and landing vehicles (eVTOL)
- Point to point, city to suburbs, city to city
- Sometimes only innovation is the way to tackle problems such as flying and taking cars off roads



Transparency on carbon impact - Meravando

- A booking app that allows consumers to book cruises that are 100% climate neutral
- Partners with major cruise line companies including Aida, TUI Cruises, Costa and MSC
- The app calculates the carbon footprint and deducts the cost for offsetting from the commission

Image source: https://bit.ly/2BdHwca





If we don't act now, there will be no travel in the decades and centuries to come.

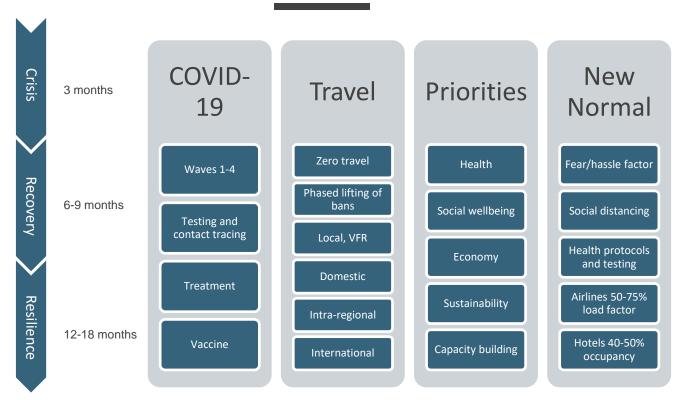








Travel in the new normal: recovery in domestic, intra-regional, then international





Health and hygiene protocols

Touch-free or low touch

Socially distanced

Consumer-centricity

Empathetic engagement





COVID-proofing Repurposing of operations Reskilling staff New business models Digital green transformation



On the up

Adventure, wellness tourism National parks, camping & eco-pods Sustainable experiences Gen Z and Y Digital

On the down

Unsustainable business models Mass tourism MICE Corporate business Baby boomers



Key takeaways



COVID-19 is having an unprecedented impact on economies and how consumers live, work, shop and travel, impacting consumer behaviour, attitudes and income



Destinations and brands will have to work extra hard to reassure visitors that it is safe to travel, adapting to the new normal and touch-free customer journey



Digitalisation, automation and innovation will accelerate and fuel achieve the 2030 agenda, whilst unsustainable business models will fail



It is important that communities are put at the heart of the rebuilding to ensure everyone is onboard with the phased recovery



Great opportunity to minimise negative impacts and take forward only sustainable practices as part of the global travel rebuild



Thank You

Caroline Bremner, Head of Travel Research

- caroline.bremner@euromonitor.com
- 🥑 @CarolineBremner
- in https://www.linkedin.com/in/carolinebremner1/

